National Credit Union Administration



Operating Fund

Financial Highlights
January 31, 2014

May Ann Wood son

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Chief Financial Officer

FINANCIAL HIGHLIGHTS AS OF JANUARY 31, 2014

Balance Sheets

Cash and cash equivalents had a month-end balance of approximately \$28.8 million. Its balance decreased \$9.1 million in the month primarily for the payment of operating expenses. The cash position is considered to be sufficient to cover current and future obligations of the Fund.

Statements of Revenues, Expenses, and Changes in Fund Balance

Net income for the month was \$803,000 and net income year to date was \$803,000. Interest income on overnight investments has averaged 0.00% year-to-date, versus 0.07% during the same period last year.

Statements of Cash Flow

The cash position decreased \$9.1 million since last month. Operating activities generated the major portion of the net change in cash. Also, \$25,000 was invested in new capital assets and \$112,000 in cash was used to reduce or repay the NCUSIF note payable long-term liability, which has a balance of \$13.0 million on the balance sheet.

Budget (Year-to-Date)

Agency spending was under the year-to-date budget by \$4.4 million or 19.0 percent, compared to being under the year-to-date budget by approximately \$5.9 million or 27.0 percent during the same period last year. Of the total variance, employee pay and benefits was over budget by \$0.6 million or 3.2%, travel was under budget by \$2.1 million or 87.2%, and the remaining expense categories combined were under budget by \$2.9 million or 77.0%.

The average annualized travel spend per FTE was \$2,974 this year, which is \$2,751 less than last year.

Vacancies

The Agency had 29 vacancies as of this month -- up 14 from the prior month. Of the 29 vacancies, 14 were in the central office and 15 were in the regions and AMAC. The 29 vacancies represent 2.3% percent of total authorized staff of 1,262.50.

BALANCE SHEETS
AS OF JANUARY 31, 2014 AND JANUARY 31, 2013
(Dollars in thousands)

| ASSETS | 1/31/2014 | 12/31/2013 | 1/31/2013 |
|---|--|---|---|
| AGGETG | | | |
| CASH AND CASH EQUIVALENTS | \$ 28,764 | \$ 37,913 | \$ 34,121 |
| DUE FROM NATIONAL CREDIT UNION SHARE INSURANCE FUND | - | 3,313 | - |
| EMPLOYEE ADVANCES | 36 | 38 | 20 |
| OTHER ACCOUNTS RECEIVABLE, Net | 6,843 | 203 | 7,956 |
| PREPAID EXPENSES AND OTHER ASSETS | 1,677 | 1,378 | 964 |
| ASSETS HELD FOR SALE | - | - | 276 |
| FIXED ASSETS — Net of accumulated depreciation of \$29,359 as of January 31, 2014 | 29,994 | 30,215 | 31,273 |
| INTANGIBLE ASSETS — Net of accumulated amortization of \$13,377 as of January 31, 2014 | 4,027 | 4,263 | 5,011 |
| TOTAL | \$ 71,341 | \$ 77,323 | \$ 79,621 |
| LIABILITIES AND FUND BALANCE | | | |
| LIABILITIES: Accounts payable Obligations under capital leases Accrued wages and benefits Accrued annual leave Accrued employee travel Note payable to National Credit Union Share Insurance Fund Total Liabilities | \$ 3,593 59 6,876 14,571 - 12,962 38,061 | \$ 4,718 59 11,356 14,571 1,068 13,074 44,846 | \$ 4,161 78 11,972 13,832 - 14,303 |
| COMMITMENTS AND CONTINGENCIES | | | |
| FUND BALANCE | 33,280 | 32,477 | 35,275 |
| TOTAL | \$ 71,341 | \$ 77,323 | \$ 79,621 |

STATEMENTS OF REVENUES, EXPENSES, AND CHANGES IN FUND BALANCE FOR THE PERIODS ENDED JANUARY 31, 2014 AND JANUARY 31, 2013 (Dollars in thousands)

| | YEAR-1 2014 | TO-DATE 2013 | MC 2014 | NTH 2013 | |
|-------------------------------------|----------------|-----------------|------------|-------------|--|
| REVENUES: | | | | | |
| Operating fees | \$ 6,606 | \$ 7,806 | \$ 6,606 | \$ 7,806 | |
| Interest | - | 2 | - | 2 | |
| Other | 8 | 140 | 8 | 140 | |
| Total Revenues | 6,614 | 7,948 | 6,614 | 7,948 | |
| EXPENSES, NET: | | | | | |
| Employee wages and benefits, net | 5,451 | 5,901 | 5,451 | 5,901 | |
| Travel | 94 | 217 | 94 | 217 | |
| Rent, communications, and utilities | 28 | 27 | 28 | 27 | |
| Contracted services | (30) | (44) | (30) | (44) | |
| Depreciation and amortization | 482 | 427 | 482 | 427 | |
| Administrative | (214) | (255) | (214) | (255) | |
| Total Expenses | 5,811 | 6,273 | 5,811 | 6,273 | |
| EXCESS OF REVENUES OVER / (UNDER) | | | | | |
| EXPENSES | 803 | 1,675 | 803 | 1,675 | |
| FUND BALANCE—Beginning of period | 32,477 | 33,600 | 32,477 | 33,600 | |
| FUND BALANCE—End of period | \$ 33,280 | \$ 35,275 | \$ 33,280 | \$ 35,275 | |

STATEMENTS OF CASH FLOWS FOR THE PERIODS ENDED JANUARY 31, 2014 AND JANUARY 31, 2013 (Dollars in thousands)

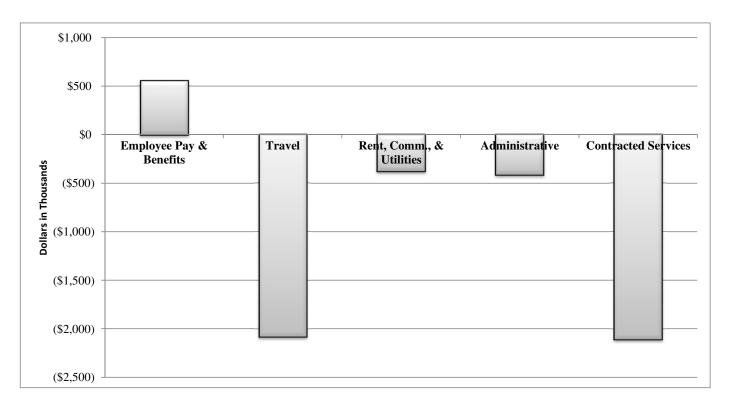
| | | YEAR-TO-DATE | | MONTH | | | | |
|--|----|--------------|----|---------|----|---------|----|---------|
| | | 2014 | | 2013 | | 2014 | | 2013 |
| CASH FLOWS FROM OPERATING ACTIVITIES: | | | | | | | | |
| Excess of revenues over expenses | \$ | 803 | \$ | 1,675 | \$ | 803 | \$ | 1,675 |
| Adjustments to reconcile excess of revenues over expenses to net | | | | | | | | |
| cash provided by operating activities: | | | | | | | | |
| Depreciation and amortization | | 482 | | 427 | | 482 | | 427 |
| Provision for loss on disposal of employee residences held for sale | | - | | - | | - | | - |
| (Gain) loss on fixed asset retirements | | - | | - | | - | | - |
| (Increase) decrease in assets: | | | | | | | | |
| Due from National Credit Union Share Insurance Fund | | 3,313 | | 2,040 | | 3,313 | | 2,040 |
| Employee advances | | 2 | | 5 | | 2 | | 5 |
| Other accounts receivable | | (6,640) | | (7,745) | | (6,640) | | (7,745) |
| Prepaid expenses and other assets | | (299) | | 91 | | (299) | | 91 |
| (Decrease) increase in liabilities: | | | | | | | | |
| Accounts payable | | (1,125) | | (443) | | (1,125) | | (443) |
| Accrued wages and benefits | | (4,480) | | 1,794 | | (4,480) | | 1,794 |
| Accrued annual leave | | - | | - | | - | | - |
| Accrued employee travel | | (1,068) | | (695) | _ | (1,068) | | (695) |
| Net cash used by operating activities | | (9,012) | _ | (2,851) | _ | (9,012) | _ | (2,851) |
| CASH FLOWS FROM INVESTING ACTIVITIES: | | | | | | | | |
| Purchases of fixed and intangible assets | | (25) | | (15) | | (25) | | (15) |
| Proceeds from insurance on fixed assets | | - | | - | | - | | - |
| Purchases of employee residences held for sale | | - | | - | | - | | - |
| Proceeds from sale of employee residences held for sale | | | | 578 | _ | | | 578 |
| Net cash (used) or provided by investing activities | | (25) | _ | 563 | _ | (25) | | 563 |
| CASH FLOWS FROM FINANCING ACTIVITIES: | | | | | | | | |
| Repayments of note payable to National Credit Union Share Insurance Fund | | (112) | | (112) | | (112) | | (112) |
| Principal payments under capital lease obligations | | | | | | | | |
| Net cash used by financing activities | | (112) | | (112) | | (112) | | (112) |
| NET DECREASE IN CASH AND CASH EQUIVALENTS | | (9,149) | | (2,400) | | (9,149) | | (2,400) |
| CASH AND CASH EQUIVALENTS—Beginning of period | | 37,913 | | 36,521 | | 37,913 | | 36,521 |
| CASH AND CASH EQUIVALENTS—End of period | \$ | 28,764 | \$ | 34,121 | \$ | 28,764 | \$ | 34,121 |
| SUPPLEMENTAL DISCLOSURE OF NONCASH ACTIVITIES | | | | | | | | |
| Acquisition of equipment under capital lease | \$ | - | \$ | - | \$ | _ | \$ | - |
| Cash Payments for Interest | \$ | 20 | \$ | 22 | \$ | 20 | \$ | 22 |
| Cash Lag monto for interest | Ψ | 20 | Ψ | | Ψ | 20 | Ψ | |

YEAR-TO-DATE BUDGET REPORT ANALYSIS (BEFORE OVERHEAD TRANSFER RATE) AS OF JANUARY 31, 2014 AND JANUARY 31, 2013

(Dollars in thousands)

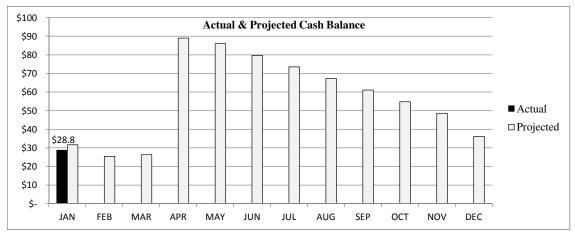
| | | 2014 | | | | 2013 | | |
|--------------------------|--------|--------|---------|---------|--------|--------|---------|---------|
| | BUDGET | ACTUAL | DIFF | % | BUDGET | ACTUAL | DIFF | % |
| Employee Pay & Benefits | 17,141 | 17,697 | 556 | 3.2% | 16,179 | 14,985 | (1,194) | -7.4% |
| Travel | 2,387 | 306 | (2,081) | -87.2% | 2,322 | 564 | (1,758) | -75.7% |
| Rent, Comm., & Utilities | 468 | 91 | (376) | -80.4% | 441 | 66 | (375) | -85.1% |
| Administrative | 1,282 | 871 | (411) | -32.0% | 1,034 | 421 | (614) | -59.3% |
| Contracted Services | 2,011 | (97) | (2,108) | -104.8% | 1,851 | (108) | (1,960) | -105.9% |
| TOTAL | 23,289 | 18,869 | (4,420) | -19.0% | 21,828 | 15,927 | (5,901) | -27.0% |

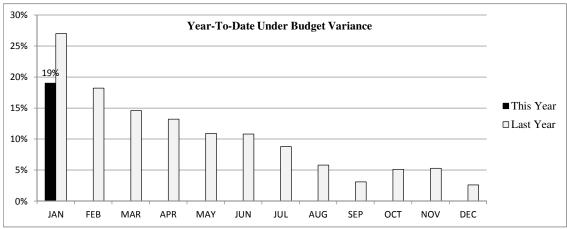
Amount Over (Under) Budget

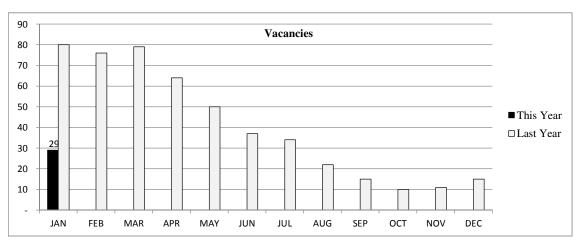


Budget amounts reflect the Board-approved base budget plus mid-session adjustments.

GRAPHS AND RATIOS AS OF JANUARY 31, 2014 AND JANUARY 31, 2013







| | 1/31/2014 | 1/31/2013 |
|---|-----------|-----------|
| Retained earnings / Total assets | 46.65% | 44.30% |
| YTD interest income to average investments (annualized) | 0.00% | 0.07% |
| Annualized travel spend per employee | \$2,974 | \$5,725 |
| Net year to date cash inflow (outflow) in millions of dollars | (\$9) | (\$2) |
| Cash and overnight investments / Total assets | 40.32% | 42.85% |
| Overhead transfer rate | 69.20% | 59.10% |