# National Credit Union Administration



# Operating Fund

Financial Highlights
June 30, 2011

Mary Ann Woodson

Mary Ann Woodson Chief Financial Officer

## FINANCIAL HIGHLIGHTS AS OF JUNE 30, 2011

#### **Balance Sheets**

Cash and cash equivalents had a month-end balance of approximately \$77.7 million. Its balance decreased \$7.3 million primarily for the payment of operating expenses. The cash position is considered to be sufficient to cover current and future obligations of the Fund.

#### Statements of Revenues, Expenses, and Changes in Fund Balance

The net loss for the month was \$629,000. Interest income on overnight investments has averaged 0.05% during the year, versus 0.10% during the same period last year.

#### Statements of Cash Flow

The cash position decreased \$7.3 million since last month. Operating activities generated the major portion of the net change in cash. Also, a total of \$426,000 was invested in new capital assets, and a total of \$112,000 in cash was used to reduce or repay the NCUSIF note payable long-term liability which has a balance of \$16.4 million on the balance sheet.

#### **Budget (Year-to-Date)**

Agency spending was under the year-to-date budget by \$9.2 million or 8.2 percent, compared to being under the year-to-date budget by approximately \$8.0 million or 8.0 percent during the same period last year. Of the total variance, employee pay and benefits was under budget by \$5.6 million or 6.9%, travel was under budget by \$0.9 million or 7.4%, and the remaining expense categories combined were under budget by \$2.7 million or 14.2%.

The average annualized travel spend per FTE has been \$19,981 this year, which is approximately \$1,415 more than last year.

#### Vacancies

The agency had 56 vacancies as of this month — down 6 from the prior month. Of the 56 vacancies, 26 were in the central office and 30 were in the regions and AMAC. The 56 vacancies represent 4.6% percent of total authorized staff of 1,208.60.

BALANCE SHEETS
AS OF JUNE 30, 2011 AND JUNE 30, 2010
(Dollars in thousands)

		6/30/2011	5/31/2011	6/30/2010
ASSETS		0/00/2011	0/01/2011	0/00/2010
CASH AND CASH EQUIVALENTS		\$ 77,672	\$ 84,988	\$ 67,283
DUE FROM NATIONAL CREDIT UNION SHARE INSURANCE FUND			• <u>-</u>	4,733
EMPLOYEE ADVANCES		208	65	680
OTHER ACCOUNTS RECEIVABLE		293	431	163
PREPAID EXPENSES AND OTHER ASSETS		1,937	1,528	2,388
ASSETS HELD FOR SALE		147	- -	261
FIXED ASSETS — Net of accumulated depreciation of \$24,429 as of June 30, 2011		31,457	31,346	30,351
INTANGIBLE ASSETS — Net of accumulated amortization of \$7,655 as of June 30, 2011		5,004	5,035	6,201
TOTAL		\$ 116,718	\$ 123,393	\$ 112,060
LIABILITIES AND FUND BALANCE				
LIABILITIES: Accounts payable Obligations under capital leases Accrued wages and benefits Accrued annual leave		\$ 46,377 24 7,616 11,401	\$ 53,506 24 6,421 11,401	\$ 46,812 41 6,340 9,922
Accrued employee travel Note payable to National Credit Union Share Insurance Fund		16,426	16,538	17,767
Total Liabilities	·	81,844	87,890	80,882
COMMITMENTS AND CONTINGENCIES	•			
FUND BALANCE		34,874	35,503	31,178
TOTAL	·	\$ 116,718	\$ 123,393	\$ 112,060

STATEMENTS OF REVENUES, EXPENSES, AND CHANGES IN FUND BALANCE FOR THE PERIODS ENDED JUNE 30, 2011 AND JUNE 30, 2010 (Dollars in thousands)

	YEAR-	TO-DATE	MONTH		
	2011	2010	2011	2010	
REVENUES:				,	
Operating fees	\$ 43,030	\$ 42,705	\$ 7,173	\$ 7,117	
Interest	13	22	2 ·	6	
Other	407	46	52	7	
Total Revenues	43,450	42,773	7,227	7,130	
EXPENSES, NET:					
Employee wages and benefits, net	30,381	28,897	5,437	3,083	
Travel	4,460	4,188	1,053	822	
Rent, communications, and utilities	838	705	191	159	
Contracted services	2,937	2,064	645	253	
Other	2,868	3,043	530	786	
Total Expenses	41,484	38,897	7,856	5,103	
EXCESS OF REVENUES OVER EXPENSES	1,966	3,876	(629)	2,027	
FUND BALANCE—Beginning of year	32,908	27,302	35,503	29,151	
FUND BALANCE—End of year	<u>\$ 34,874</u>	\$ 31,178	\$ 34,874	\$ 31,178	

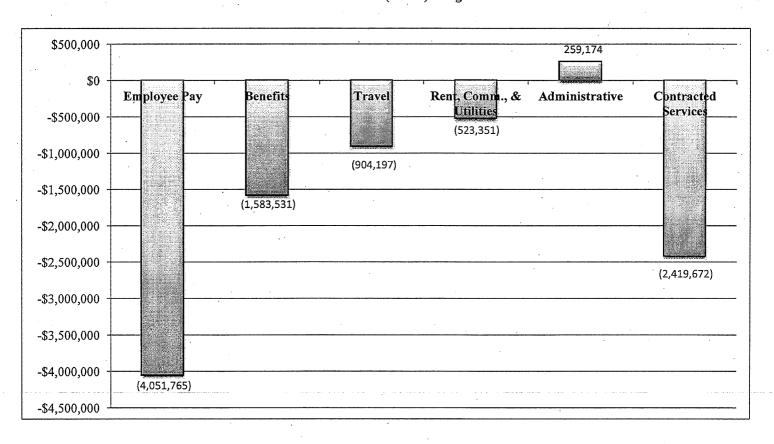
STATEMENTS OF CASH FLOWS FOR THE PERIODS ENDED JUNE 30, 2011 AND JUNE 30, 2010 (Dollars in thousands)

	YEAR-TO	YEAR-TO-DATE		MONTH	
	2011	2010	2011	2010	
CASH FLOWS FROM OPERATING ACTIVITIES:				•	
Excess of revenues over expenses	\$ 1,966	\$ 3,876 \$	(629)	\$ 2,027	
Adjustments to reconcile excess of revenues over expenses to net		-,-,-,-	(542)		
cash provided by operating activities:					
Depreciation and amortization	2,313	2,295	347	879	
Provision for loss on disposal of employee residences held for sale	133	20	<u>.</u> ·		
(Gain) loss on fixed asset retirements	_	-	· _		
(Increase) decrease in assets:					
Due from National Credit Union Share Insurance Fund	2,857	(2,475)	_	(3,293)	
Employee advances	(158)	(514)	(143)	(106)	
Other accounts receivable	. 56	111	138	475	
Prepaid expenses and other assets	(566)	(1,378)	(409)	(32)	
(Decrease) increase in liabilities:	( /	(-)/	-		
Accounts payable	41,334	43,775	(7,129)	(7,513)	
Accrued wages and benefits	(965)	(769)	1,195	1,072	
Accrued annual leave		-	-	-	
Accrued employee travel	(532)	(179)	-	-	
			-		
Net cash provided by operating activities	46,438	44,762	(6,630)	(6,491)	
CASH FLOWS FROM INVESTING ACTIVITIES:					
Purchases of fixed assets	(1,156)	(1,343 <u>)</u>	(426)	(472)	
Purchases of employee residences held for sale	(319)	- :	(148)	-	
Proceeds from sale of employee residences held for sale	735	214	-	-	
			·		
Net cash used in investing activities	(740)	(1,129)	(574)	(472)	
- 100 0 mar 100 mar 10		(,)	(3,1)		
CASH FLOWS FROM FINANCING ACTIVITIES:		•	•		
Repayments of note payable to National Credit Union Share Insurance Fund	(671)	(671)	(112)	(112)	
Principal payments under capital lease obligations	(0/1)	(0/1)	(112)	. (112)	
Timorpai paymonis andor capital louse congations			·	-	
NL4 and and in Committee activities	(671)	(671)	(112)	(112)	
Net cash used in financing activities	(0/1)	(0/1)	(112)	(112)	
A TOTAL OF OF OF ON A CANADA C	. 45.005	. 40.000	(7.216)	(4.045)	
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	45,027	42,962	(7,316)	(7,075)	
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CASH AND CASH EQUIVALENTS—Beginning of year	32,645	24,321	84,988	74,358	
	·				
CASH AND CASH EQUIVALENTS—End of year	\$ 77,672	<u>\$ 67,283</u> <u>\$</u>	77,672	\$ 67,283	
CASH PAYMENTS FOR INTEREST	<u>\$ 177</u>	<u>\$ 200 \$</u>	28	<u>\$ 35</u>	

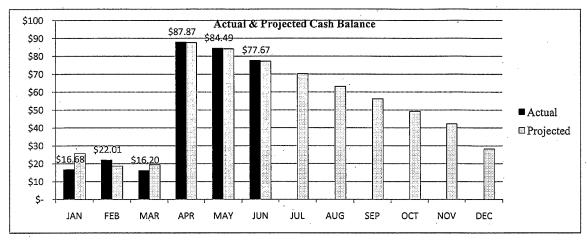
YEAR-TO-DATE BUDGET REPORT ANALYSIS (BEFORE OVERHEAD TRANSFER RATE) AS OF JUNE 30, 2011 AND JUNE 30, 2010

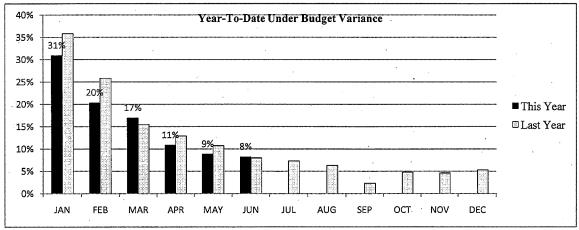
		2011			2010			
	BUDGET	ACTUAL	DIFF	%	BUDGET	ACTUAL	DIFF	%
Employee Pay	62,927,199	58,875,434	(4,051,765)	-6.4%	56,023,722	52,948,928	(3,074,794)	-5.5%
Benefits	18,681,402	17,097,871	(1,583,531)	-8.5%	16,199,565	14,569,915	(1,629,650)	-10.1%
Travel	12,222,933	11,318,736	(904,197)	-7.4%	11,629,866	9,785,109	(1,844,757)	-15.9%
Rent, Comm., & Utilities	2,564,011	2,040,660	(523,351)	-20.4%	2,348,990	1,646,377	(702,613)	-29.9%
Administrative	6,725,943	6,985,117	259,174	3.9%	5,854,258	7,858,979	2,004,721	34.2%
Contracted Services	9,580,506	7,160,834	(2,419,672)	-25.3%	7,565,550	4,821,893	(2,743,657)	-36.3%
TOTAL	112,701,994	103,478,652	(9,223,342)	-8.2%	99,621,951	91,631,201	(7,990,750)	-8.0%

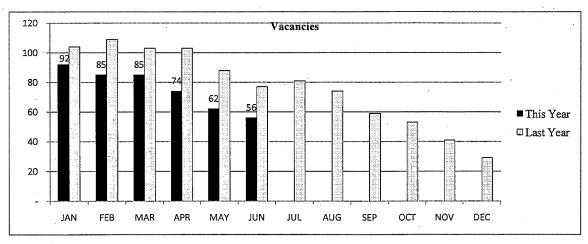
#### Amount Over (Under) Budget



GRAPHS AND RATIOS AS OF JUNE 30, 2011 AND JUNE 30, 2010







6/30/2011	6/30/2010
29.88%	27.82%
0.05%	0.10%
\$19,981	\$18,566
\$45	\$43
66.55%	60.04%
58.90%	57.20%
	29.88% 0.05% \$19,981 \$45 66.55%