# National Credit Union Administration 



# Operating Fund 

# Financial Highlights <br> October 31, 2010 

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Chief Financial Officer

# National Credit Union Administration Operating Fund <br> Financial Highlights <br> October 31, 2010 

## Balance Sheet

Overnight Investments decreased $\$ 10.6$ million for payment of operating expenses.
Accounts Payable decreased $\$ 2.7$ million due to payment of employee payables (e.g., travel reimbursement claims) and vendor invoices.

Other Current Liabilities decreased $\$ 7.2$ million. This decrease is primarily due to recognizing deferred operating fee income. Deferred operating fee income is recognized evenly over the calendar period.

## Statement of Revenue and Expense

Net income was $\$ 2.3$ million higher than planned primarily due to all expense categories being under budget.

Contracted Services had a negative expense of $\$ 102,000$ for the month due to reversals of September fiscal year-end accruals.

## Statement of Cash Flow

Cash decreased by $\$ 10.9$ million for the month, reflecting payments for operating expenses and notes payable in excess of receipts from interest and other income.

## Budget (Year-to-Date)

Agency spending was under budget by $\$ 7.9$ million or 4.8 percent compared to $\$ 9.4$ million or 6.3 percent in October 2009. Pay, benefits and travel were under budget by $\$ 6.0$ million or 4.3 percent. The remaining variance of $\$ 1.9$ million was derived from rent, communications \& utilities and contracted services.

## Vacancies

The agency had 53 vacancies as of October 23, 2010. Of the 53 vacancies, 21 were in the central office and 32 were in the regional offices and AMAC. The 53 vacancies represent 4.7 percent of total authorized staff of 1,130.85.

## National Credit Union Administration Operating Fund <br> Balance Sheets \& Changes in Fund Balance October 31, 2010

ASSETS
ASSETS:
Current Assets
Cash
Overnight Investments
Accounts Receivable
Interest Receivable
Prepaid Expenses
Home Purchase Program
Other
Total Current Assets
Property, Plant, and Equipment
Land
Buildings
Capital Lease
Equipment
Assets Under Construction
Total Property, Plant, and Equipment

TOTAL ASSETS

## LIABILITIES AND FUND BALANCE

LIABILITIES:
Current Liabilities
Accounts Payable
Accrued Employee Compensation
Other Current Liabilities
Total Current Liabilities
Non-Current Liabilities
Notes Payable
Other
Total Non-Current Liabilities
TOTAL LIABILITIES

FUND BALANCE:
Unappropriated
Appropriated
TOTAL FUND BALANCE
TOTAL LIABILITIES AND FUND BALANCE

| October 2009 | September 2010 | October 2010 |
| :---: | :---: | :---: |
| \$ 100,842.71 | \$ 765,431.46 | \$ 500,092.31 |
| 32,633,000.00 | 53,963,000.00 | 43,329,000.00 |
| 2,798,986.30 | 4,446,576.76 | 3,924,146.24 |
| 0.00 | 0.00 | 0.00 |
| 2,991,861.80 | 1,794,679.85 | 1,784,301.05 |
| 915,570.00 | 1,444,002.00 | 1,034,502.00 |
| 165,709.55 | 0.00 | 0.00 |
| 39,605,970.36 | 62,413,690.07 | 50,572,041.60 |
| 3,946,263.95 | 3,946,263.95 | 3,946,263.95 |
| 25,007,223.89 | 24,992,986.10 | 24,889,302.15 |
| 43,306.00 | 26,334.33 | 24,952.33 |
| 3,994,515.00 | 6,531,954.53 | 6,054,876.67 |
| 3,159,726.62 | 2,488,962.57 | 2,154,113.57 |
| 36,151,035.46 | 37,986,501.48 | 37,069,508.67 |
| \$ 75,757,005.82 | \$ 100,400,191.55 | \$ 87,641,550.27 |
| \$ 1,315,203.62 | \$ 7,170,536.77 | \$ 4,451,804.92 |
| 14,282,381.69 | 22,719,968.96 | 17,589,072.50 |
| 14,041,971.12 | 21,743,346.90 | 14,512,231.27 |
| 29,639,556.43 | 51,633,852.63 | 36,553,108.69 |
| 18,661,381.07 | 17,432,188.38 | 17,320,443.59 |
| 176,092.42 | 225,995.70 | 234,425.46 |
| 18,837,473.49 | 17,658,184.08 | 17,554,869.05 |
| 48,477,029.92 | 69,292,036.71 | 54,107,977.74 |
| 26,279,975.90 | 30,108,154.84 | 32,533,572.53 |
| 1,000,000.00 | 1,000,000.00 | 1,000,000.00 |
| 27,279,975.90 | 31,108,154.84 | 33,533,572.53 |
| \$ 75,757,005.82 | \$ 100,400,191.55 | \$ 87,641,550.27 |

## National Credit Union Administration Operating Fund Statement of Revenue \& Expenses <br> October 31, 2010

## REVENUE:

Interest Income
Program-related Income Other Income Total Revenue

EXPENSES:
Employee Pay
Employee Benefits
Employee Travel
Rent/Communications/Utilities
Administrative Costs
Contracted Services Total Expenses

EXCESS (DEFICIENCY) OF

|  |  | October 2010 Monthly Actual |  | ctober 2010 <br> Monthly <br> Budget |  | October 2010 Year-To-Date Actual |  | October 2010 Year-To-Date Budget |  | October 2009 Year-To-Date Actual |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| REVENUE: |  |  |  |  |  |  |  |  |  |  |
| Interest Income | \$ | 6,235.48 | \$ | 4,166.67 |  | 53,305.90 | \$ | 70,000.00 |  | 38,679.19 |
| Program-related Income |  | 7,231,115.63 |  | 7,117,500.00 |  | 72,316,172.32 |  | 120,997,500.00 |  | 67,420,433.10 |
| Other Income |  | 38,525.58 |  | 25,000.00 |  | 909,367.82 |  | 423,333.33 |  | 260,229.88 |
| Total Revenue |  | 7,275,876.69 |  | 7,146,666.67 |  | 73,278,846.04 |  | 121,490,833.33 |  | 67,719,342.17 |
| EXPENSES: |  |  |  |  |  |  |  |  |  |  |
| Employee Pay |  | 3,707,624.41 |  | 3,903,420.25 |  | 38,814,459.27 |  | 40,149,465.40 |  | 38,438,260.93 |
| Employee Benefits |  | 811,845.99 |  | 1,128,695.27 |  | 10,374,524.09 |  | 11,609,437.05 |  | 9,881,648.83 |
| Employee Travel |  | 146,855.39 |  | 829,597.11 |  | 7,321,905.32 |  | 8,295,971.10 |  | 6,584,313.62 |
| Rent/Communications/Utilities |  | 19,583.82 |  | 167,561.25 |  | 1,330,965.43 |  | 1,675,612.50 |  | 1,451,848.60 |
| Administrative Costs |  | 202,355.15 |  | 417,603.74 |  | 4,704,838.72 |  | 4,176,037.40 |  | 3,800,849.17 |
| Contracted Services |  | (102,047.24) |  | 539,675.86 |  | 4,436,469.91 |  | 5,396,758.60 |  | 2,816,612.80 |
| Total Expenses |  | 4,786,217.52 |  | 6,986,553.48 |  | 66,983,162.74 |  | 71,303,282.05 |  | 62,973,533.95 |
| EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES | \$ | 2,489,659.17 | \$ | 160,113.19 |  | 6,295,683.30 |  | 50,187,551.28 |  | 4,745,808.22 |

# National Credit Union Administration Operating Fund Statement of Cash Flow 

October 31, 2010

## CASH FLOWS FROM OPERATING ACTIVITIES:

Income from operating fees
Interest received from cash and cash equivalents Other income received
(Cash paid for operating expenses)
Net cash (used) in operating activities

## CASH FLOWS FROM INVESTING ACTIVITIES:

Proceeds (purchases) of fixed assets Proceeds (purchases) home purchase program Net cash (used) in investing activities

CASH FLOWS FROM FINANCING ACTIVITIES:
(Repayments) of notes payable
(Capital lease payments)
Net cash (used) in financing activities

## NET INCREASE (DECREASE) IN CASH

Cash and cash equivalents at beginning of period
Cash and cash equivalents at end of period

## RECONCILIATION OF NET INCOME TO NET CASH PROVIDED BY OPERATING ACTIVITIES:

Net income (loss)
Adjustments to reconcile net income to net cash provided by operating activities:
Depreciation and amortization
Unrealized (gain) loss
(Gain) loss on disposal of fixed assets
(Gain) loss on disposal of homes
Interest expense on leases
Miscellaneous allowances
Change in current assets and liabilities
(Increase) decrease in assets:
SIF repayment of Operating Fund for leases
Accounts receivable
Interest receivable
Prepaid expenses
Other assets
Increase (decrease) in liabilities:
Accounts payable
Accrued employee compensation
Other non current liabilities
Other current liabilities
Total adjustments
Net cash (used) in operating activities


## National Credit Union Administration Operating Fund (Before Overhead Transfer) Year-To-Date Budget Report Analysis October 31, 2010

|  | 2010 |  |  |  | 2009 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BUDGET | ACTUAL | DIFFERENCE | \% DIFF | BUDGET | ACTUAL | DIFFERENCE | \% DIFF |
| Employee Pay | 93,807,162 | 92,115,255 | $(1,691,907)$ | -1.8\% | 84,193,962 | 84,794,620 | 600,659 | 0.7\% |
| Benefits | 27,124,853 | 24,629,753 | $(2,495,100)$ | -9.2\% | 24,228,565 | 21,813,903 | $(2,414,661)$ | -10.0\% |
| Travel | 19,383,110 | 17,523,803 | $(1,859,307)$ | -9.6\% | 16,749,877 | 14,687,018 | $(2,062,859)$ | -12.3\% |
| Rent, Communications, \& Utilities | 3,914,983 | 3,110,648 | $(804,335)$ | -20.5\% | 3,514,902 | 3,143,578 | $(371,324)$ | -10.6\% |
| Administrative | 9,757,097 | 10,906,494 | 1,149,398 | 11.8\% | 10,681,326 | 8,241,380 | $(2,439,946)$ | -22.8\% |
| Contracted Services | 12,609,249 | 10,383,844 | $(2,225,405)$ | -17.6\% | 8,791,263 | 6,107,035 | $(2,684,228)$ | -30.5\% |
| TOTAL | 166,596,454 | 158,669,797 | $(7,926,657)$ | -4.8\% | 148,159,895 | 138,787,535 | $(9,372,360)$ | -6.3\% |

## Amount Over (Under) Budget

October 31, 2010





