# National Credit Union Administration 



# Operating Fund 

# Final Financial Highlights September 30, 2009 

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# National Credit Union Administration Operating Fund <br> Financial Highlights <br> September 30, 2009 

## Balance Sheet

Cash had a month-end balance of $\$ 830,000$ in order to accomodate federal interagency fiscal year-end disbursements. The balance will decline back to its normal level of $\$ 100,000$ on October 1.

Overnight Investments decreased $\$ 6.5$ million for payment of operating expenses.
Equipment increased by $\$ 1.3$ million due to the transfer of equipment previously categorized as Assets Under Construction to real asset (equipment), in addition to newly purchased equipment during the month.

Accrued Employee Compensation had a net increase of $\$ 2.8$ million. This is largley due to the increase of employee annual leave liability and accrued employee payroll.

Other Current Liabilities decreased $\$ 7.1$ million. This decrease is primarily due to recognizing deferred operating fee income. Deferred operating fee income is recognized evenly over the calendar period.

## Statement of Revenue and Expense

Net income was $\$ 1.0$ million lower than planned. This is largely explained by a $\$ 2.0$ million increase in accrued annual leave.

## Statement of Cash Flow

Cash decreased by $\$ 5.8$ million for the month, reflecting payments for operating expenses, fixed assets, notes payable, and capital leases in excess of receipts from interest and other income.

## Budget (Year-to-Date)

Agency spending was under its year-to-date budget by $\$ 5.9$ million or 4.4 percent, compared to $\$ 2.7$ million and 2.3 percent in September 2008. Pay and benefits were effected by recognition of $\$ 2.0$ million in accrued annual leave. This is a temporary expense recognition for fiscal year-end that will reverse on October 1. The remaining variance of $\$ 3.9$ million was derived mainly from administrative and contracted services.

## Vacancies

The agency had 14 vacancies as of September 26 -- down 5 from August 29. Of the 14 vacancies, 24 were in the central office and a net over-hire of 10 vacancies in the regional offices and AMAC. The 14 vacancies represent 1.4 percent of total authorized staff of 1,023.92.

## National Credit Union Administration Operating Fund <br> Balance Sheets \& Changes in Fund Balance September 30, 2009

ASSETS<br>\section*{ASSETS:}<br>Current Assets<br>Cash<br>Overnight Investments<br>Accounts Receivable<br>Interest Receivable<br>Prepaid Expenses<br>Home Purchase Program<br>Other<br>Total Current Assets<br>Property, Plant, and Equipment<br>Land<br>Buildings<br>Capital Lease<br>Equipment<br>Assets Under Construction<br>Total Property, Plant, and Equipment

TOTAL ASSETS

## LIABILITIES AND FUND BALANCE

LIABILITIES:
Current Liabilities
Accounts Payable
Accrued Employee Compensation
Other Current Liabilities
Total Current Liabilities
Non-Current Liabilities
Notes Payable
Other
Total Non-Current Liabilities
TOTAL LIABILITIES

FUND BALANCE:
Unappropriated
Appropriated
TOTAL FUND BALANCE

TOTAL LIABILITIES AND FUND BALANCE


# National Credit Union Administration Operating Fund Statement of Revenue \& Expenses <br> September 30, 2009 

## REVENUE:

Interest Income Program-related Income Other Income Total Revenue

## EXPENSES

Employee Pay Employee Benefits Employee Trave Rent/Communications/Utilities Administrative Costs Contracted Services Total Expenses

## EXCESS (DEFICIENCY) OF

 REVENUE OVER EXPENSES| September 2009 Monthly Actual | September 2009 Monthly Budget | September 2009 Year-To-Date Actual | September 2009 Year-To-Date Budget | September 2008 Year-To-Date Actual |
| :---: | :---: | :---: | :---: | :---: |
| \$ 2,709.88 | \$ 83,333.33 | \$ 37,151.46 | \$ 750,000.00 | \$ 755,622.41 |
| 7,039,653.64 | 6,773,333.33 | 60,685,710.64 | 60,960,000.00 | 54,707,985.66 |
| 30,072.38 | 25,000.00 | 241,604.68 | 225,000.00 | 152,632.29 |
| 7,072,435.90 | 6,881,666.67 | 60,964,466.78 | 61,935,000.00 | 55,616,240.36 |
| 4,683,477.12 | 3,889,761.09 | 34,691,190.02 | 35,003,522.80 | 33,526,438.36 |
| 981,412.31 | 1,119,360.05 | 9,055,909.96 | 10,038,396.98 | 8,865,974.91 |
| 1,404,486.27 | 773,844.35 | 6,419,656.26 | 7,188,839.19 | 5,960,407.97 |
| 214,974.18 | 162,388.54 | 1,399,760.44 | 1,507,557.49 | 1,474,429.14 |
| 357,849.80 | 493,477.24 | 3,532,526.12 | 4,028,104.49 | 3,338,555.71 |
| 398,444.36 | 406,156.38 | 2,867,051.56 | 3,869,616.99 | 2,646,951.05 |
| 8,040,644.04 | 6,844,987.65 | 57,966,094.36 | 61,636,037.94 | 55,812,757.14 |
| \$ (968,208.14) | \$ 36,679.02 | \$ 2,998,372.42 | \$ 298,962.06 | \$ (196,516.78) |

# National Credit Union Administration Operating Fund Statement of Cash Flow <br> September 30, 2009 

## CASH FLOWS FROM OPERATING ACTIVITIES:

Income from operating fees
Interest received from cash and cash equivalents Other income received
(Cash paid for operating expenses)
Net cash (used) in operating activities

## CASH FLOWS FROM INVESTING ACTIVITIES:

Proceeds (purchases) of fixed assets Proceeds (purchases) home purchase program Net cash (used) in investing activities

## CASH FLOWS FROM FINANCING ACTIVITIES:

(Repayments) of notes payable
(Capital lease payments)
Net cash (used) in financing activities

## NET INCREASE (DECREASE) IN CASH

Cash and cash equivalents at beginning of period Cash and cash equivalents at end of period

## RECONCILIATION OF NET INCOME TO NET CASH

 PROVIDED BY OPERATING ACTIVITIES:Net income (loss)
Adjustments to reconcile net income to net cash provided by operating activities:
Depreciation and amortization
Unrealized (gain) loss
(Gain) loss on disposal of fixed assets
(Gain) loss on disposal of homes
Interest expense on leases
Miscellaneous allowances
Change in current assets and liabilities
(Increase) decrease in assets:
SIF repayment of Operating Fund for leases
Accounts receivable
Interest receivable
Prepaid expenses
Other assets
Increase (decrease) in liabilities:
Accounts payable
Accrued employee compensation
Other non current liabilities
Other current liabilities
Total adjustments
Net cash (used) in operating activities

| Month <br> September 2008 |  | Month <br> September 2009 |  | Y-T-D <br> September 2008 |  | $\begin{gathered} \text { Y-T-D } \\ \text { September } 2009 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 6,655.76 | \$ |  | \$ | 72,420,825.52 | \$ | 83,811,547.13 |
|  | 70,718.97 |  | 2,709.88 |  | 755,622.41 |  | 37,151.46 |
|  | 11,334.08 |  | 30,072.38 |  | 152,632.29 |  | 241,604.68 |
|  | $(4,823,282.92)$ |  | (2,620,285.74) |  | $(49,851,625.89)$ |  | $(53,301,451.25)$ |
|  | (4,734,574.11) |  | (2,587,503.48) |  | 23,477,454.33 |  | 30,788,852.02 |
|  | $(615,951.02)$ |  | (3,284,885.13) |  | $(1,239,103.61)$ |  | (4,897,327.84) |
|  | 238,890.03 |  | 226,977.00 |  | $(21,901.36)$ |  | (703,513.31) |
|  | (377,060.99) |  | (3,057,908.13) |  | (1,261,004.97) |  | (5,600,841.15) |
|  | (111,744.79) |  | (111,744.79) |  | (1,005,703.11) |  | (1,005,703.11) |
|  | $(2,271.95)$ |  | $(4,789.21)$ |  | $(994,302.98)$ |  | (742,521.70) |
|  | (114,016.74) |  | $(116,534.00)$ |  | (2,000,006.09) |  | (1,748,224.81) |
|  | $(5,225,651.84)$ |  | (5,761,945.61) |  | 20,216,443.27 |  | 23,439,786.06 |
|  | 49,617,583.66 |  | 50,794,070.49 |  | 24,175,488.55 |  | 21,592,338.82 |
| \$ | 44,391,931.82 |  | 45,032,124.88 | \$ | 44,391,931.82 | \$ | 45,032,124.88 |
| \$ (1,960,161.49) |  | \$ | $(968,208.14)$ | \$ | $(196,516.78)$ | \$ | 2,998,372.42 |
|  | 237,699.27 |  | 283,167.77 |  | 2,439,388.18 |  | 1,961,524.86 |
|  | 141,345.49 |  | 0.00 |  | 141,345.49 |  | 0.00 |
|  | 0.00 |  | 0.00 |  | 0.00 |  | 0.00 |
|  | 8,609.97 |  | 305,443.31 |  | 147,889.94 |  | 305,443.31 |
|  | 1,215.78 |  | 0.00 |  | 16,292.21 |  | 0.00 |
|  | 0.00 |  | 0.00 |  | 0.00 |  | (0.00) |
|  | 0.00 |  | 0.00 |  | 270,176.91 |  | 90,058.97 |
|  | (2,044,314.99) |  | (971,636.99) |  | (1,674,876.72) |  | (2,861,337.41) |
|  | 0.00 |  | 0.00 |  | 0.00 |  | 0.00 |
|  | 34,832.86 |  | $(197,284.88)$ |  | $(49,081.07)$ |  | 763,331.39 |
|  | 106.89 |  | 0.00 |  | 0.00 |  | 100.00 |
|  | 2,650,432.88 |  | 3,214,463.86 |  | 1,443,598.85 |  | 1,222,096.01 |
|  | 2,108,466.91 |  | 2,802,653.55 |  | 2,877,241.84 |  | 4,895,038.75 |
|  | $(2,314.77)$ |  | 147.00 |  | $(3,892.50)$ |  | 380,707.22 |
|  | (5,910,492.91) |  | (7,056,248.96) |  | 17,699,587.98 |  | 21,033,516.50 |
|  | (2,774,412.62) |  | (1,619,295.34) |  | 23,307,671.11 |  | 27,790,479.60 |
| \$ | (4,734,574.11) | \$ | (2,587,503.48) | \$ | 23,111,154.33 | \$ | 30,788,852.02 |

## National Credit Union Administration Operating Fund (Before Overhead Transfer) Year-To-Date Budget Report Analysis <br> September 30, 2009

|  | 2009 |  |  |  | 2008 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BUDGET | ACTUAL | DIFFERENCE | \% DIFF | BUDGET | ACTUAL | DIFFERENCE | \% DIFF |
| Employee Pay | 75,774,565 | 76,342,186 | 567,620 | 0.7\% | 68,733,005 | 69,846,747 | 1,113,741 | 1.6\% |
| Benefits | 21,805,709 | 19,937,714 | $(1,867,995)$ | -8.6\% | 19,561,991 | 18,470,781 | $(1,091,210)$ | -5.6\% |
| Travel | 15,074,890 | 14,268,800 | $(806,089)$ | $-5.3 \%$ | 12,425,845 | 12,417,517 | $(8,328)$ | -0.1\% |
| Rent, Communications, \& Utilities | 3,163,412 | 3,030,611 | $(132,801)$ | -4.2\% | 3,066,365 | 3,071,727 | 5,363 | 0.2\% |
| Administrative | 9,613,193 | 7,653,112 | $(1,960,081)$ | -20.4\% | 8,337,468 | 6,955,324 | $(1,382,144)$ | -16.6\% |
| Contracted Services | 7,912,137 | 6,217,082 | $(1,695,055)$ | -21.4\% | 6,850,845 | 5,514,481 | $(1,336,364)$ | -19.5\% |
| TOTAL | 133,343,906 | 127,449,506 | $(5,894,401)$ | -4.4\% | 118,975,519 | 116,276,577 | $(2,698,942)$ | -2.3\% |

## Amount Over (Under) Budget

September 30, 2009


## National Credit Union Administration Operating Fund <br> Graphs and Ratios <br> September 30, 2009



