# National Credit Union Administration 



# Operating Fund 

Financial Highlights July 31, 2009

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Chief Financial Officer

# National Credit Union Administration Operating Fund <br> Financial Highlights <br> July 31, 2009 

## Balance Sheet

Overnight Investments decreased $\$ 5.1$ million primarily for payment of operating expenses.
Accounts Receivable: Operating fees of $\$ 81.8$ million have been collected year-to-date with no outstanding fees to be collected.

Accrued Employee Compensation increased $\$ 1.7$ million due to the accrual for 10 days at the end of July versus 7 days in the previous month. On the first working day of the month, accruals are reversed.

Other Current Liabilities decreased $\$ 6.7$ million. This decrease is due to recognizing deferred operating fee income. Deferred operating fee income is recognized evenly over the calendar period.

## Statement of Revenue and Expenses

Net income for the month was $\$ 249,000$ higher than planned primarily due to employee pay, employee benefits, employee travel, rent/communications/utilities and contracted services being under budget.

## Statement of Cash Flow

Cash decreased by $\$ 5.5$ million for the month, reflecting payments for operating expenses and notes payable.

## Budget (Year-to-Date)

Agency spending was under budget by $\$ 8.0$ million or 7.7 percent, compared to $\$ 5.5$ million or 5.9 percent in July 2008. Pay and benefits were under budget by percent. The remaining variance of $\$ 5.4$ million was derived mainly from travel and contracted services.

## Vacancies

The agency had 17 vacancies as of July 31 -- down 5 from June 20. Of the 17 vacancies, 22 were in the central office and a net over-hire of 5 vacancies in the regional offices and AMAC. The 17 vacancies represent 1.6 percent of total authorized staff of $1,023.05$.

## National Credit Union Administration Operating Fund Balance Sheets \& Changes in Fund Balance July 31, 2009

ASSETS<br>\section*{ASSETS:}<br>Current Assets<br>Cash<br>Overnight Investments<br>Accounts Receivable<br>Interest Receivable<br>Prepaid Expenses<br>Home Purchase Program<br>Other<br>Total Current Assets<br>Property, Plant, and Equipment<br>Land<br>Buildings<br>Capital Lease<br>Equipment<br>Assets Under Construction<br>Total Property, Plant, and Equipment

TOTAL ASSETS

## LIABILITIES AND FUND BALANCE

LIABILITIES:
Current Liabilities
Accounts Payable
Accrued Employee Compensation
Other Current Liabilities
Total Current Liabilities
Non-Current Liabilities
Notes Payable
Other
Total Non-Current Liabilities
TOTAL LIABILITIES

FUND BALANCE:
Unappropriated
Appropriated
TOTAL FUND BALANCE

TOTAL LIABILITIES AND FUND BALANCE

| July 2008 | June 2009 |  | July 2009 |
| :---: | :---: | :---: | :---: |
| \$ 5,354.39 | \$ 500,392.11 | \$ | 100,878.54 |
| 54,072,000.00 | 62,157,000.00 |  | 57,090,000.00 |
| 630,587.72 | 1,076,117.79 |  | 1,703,857.31 |
| 0.00 | 0.00 |  | 0.00 |
| 988,128.44 | 2,735,479.38 |  | 2,795,365.60 |
| 1,122,345.49 | 1,447,990.31 |  | 1,447,990.31 |
| (2,756.92) | 5,155.00 |  | 0.00 |
| 56,815,659.12 | 67,922,134.59 |  | 63,138,091.76 |
| 3,946,263.95 | 3,946,263.95 |  | 3,946,263.95 |
| 26,082,305.00 | 25,224,629.00 |  | 25,145,380.00 |
| 630,381.79 | 50,529.00 |  | 48,295.00 |
| 1,415,006.00 | 2,247,132.00 |  | 2,149,691.00 |
| 815,268.33 | 2,220,604.15 |  | 2,220,604.15 |
| 32,889,225.07 | 33,689,158.10 |  | 33,510,234.10 |
| \$ 89,704,884.19 | \$ 101,611,292.69 | \$ | 96,648,325.86 |
| \$ 1,293,611.14 | \$ 1,400,525.84 | \$ | 1,552,473.39 |
| 13,625,799.73 | 13,539,846.90 |  | 15,222,334.85 |
| 29,592,475.13 | 41,573,447.32 |  | 34,882,289.22 |
| 44,511,886.00 | 56,513,820.06 |  | 51,657,097.46 |
| 20,337,552.92 | 19,108,360.23 |  | 18,996,615.44 |
| 693,982.01 | 188,651.70 |  | 183,909.68 |
| 21,031,534.93 | 19,297,011.93 |  | 19,180,525.12 |
| 65,543,420.93 | 75,810,831.99 |  | 70,837,622.58 |
| 23,161,463.26 | 24,800,460.70 |  | 24,810,703.28 |
| 1,000,000.00 | 1,000,000.00 |  | 1,000,000.00 |
| 24,161,463.26 | 25,800,460.70 |  | 25,810,703.28 |
| \$ 89,704,884.19 | \$ 101,611,292.69 | \$ | 96,648,325.86 |

## National Credit Union Administration Operating Fund Statement of Revenue \& Expenses July 31, 2009

## REVENUE:

Interest Income Program-related Income Other Income Total Revenue

## EXPENSES

Employee Pay Employee Benefits Employee Trave Rent/Communications/Utilities Administrative Costs Contracted Services Total Expenses REVENUE OVER EXPENSES


# National Credit Union Administration Operating Fund Statement of Cash Flow 

July 31, 2009

## CASH FLOWS FROM OPERATING ACTIVITIES:

Income from operating fees
Interest received from cash and cash equivalents
Other income received
(Cash paid for operating expenses)
Net cash (used) in operating activities

## CASH FLOWS FROM INVESTING ACTIVITIES:

Proceeds (purchases) of fixed assets
Proceeds (purchases) home purchase program
Net cash (used) in investing activities

## CASH FLOWS FROM FINANCING ACTIVITIES:

(Repayments) of notes payable
(Capital lease payments)
Net cash (used) in financing activities

## NET INCREASE (DECREASE) IN CASH

Cash and cash equivalents at beginning of period Cash and cash equivalents at end of period

## RECONCILIATION OF NET INCOME TO NET CASH

 PROVIDED BY OPERATING ACTIVITIES:Net income (loss)
Adjustments to reconcile net income to net cash provided by operating activities:
Depreciation and amortization
Unrealized (gain) loss
(Gain) loss on disposal of fixed assets
(Gain) loss on disposal of homes
Interest expense on leases
Miscellaneous allowances
Change in current assets and liabilities
(Increase) decrease in assets:
SIF repayment of Operating Fund for leases
Accounts receivable
Interest receivable
Prepaid expenses
Other assets
Increase (decrease) in liabilities:
Accounts payable
Accrued employee compensation
Other non current liabilities
Other current liabilities
Total adjustments
Net cash (used) in operating activities

| Month <br> July 2008 |  | Month July 2009 |  | Y-T-D <br> July 2008 |  | Y-T-D <br> July 2009 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 25,324.71 | \$ | 6,346.51 | \$ | 72,396,341.05 | \$ | 83,811,547.13 |
|  | 106,834.89 |  | 8,116.41 |  | 591,882.26 |  | 28,436.33 |
|  | 21,167.50 |  | 18,290.00 |  | 100,563.81 |  | 190,122.70 |
|  | $(5,995,815.91)$ |  | (5,387,521.70) |  | (40,531,145.75) |  | (44,369,393.42) |
|  | (5,842,488.81) |  | (5,354,768.78) |  | 32,557,641.37 |  | 39,660,712.74 |
|  | 0.00 |  | 0.00 |  | $(623,152.59)$ |  | (1,612,442.71) |
|  | (844,899.11) |  | 0.00 |  | $(260,791.39)$ |  | $(930,490.31)$ |
|  | (844,899.11) |  | 0.00 |  | (883,943.98) |  | (2,542,933.02) |
|  | (111,744.79) |  | (111,744.79) |  | $(782,213.53)$ |  | (782,213.53) |
|  | $(325,854.19)$ |  | 0.00 |  | $(989,618.02)$ |  | (737,026.47) |
|  | $(437,598.98)$ |  | (111,744.79) |  | (1,771,831.55) |  | (1,519,240.00) |
|  | (7,124,986.90) |  | $(5,466,513.57)$ |  | 29,901,865.84 |  | 35,598,539.72 |
|  | 61,202,341.29 |  | 62,657,392.11 |  | 24,175,488.55 |  | 21,592,338.82 |
| \$ | 54,077,354.39 | \$ | 57,190,878.54 | \$ | 54,077,354.39 | \$ | 57,190,878.54 |
| \$ | $(47,794.66)$ | \$ | 10,242.58 | \$ | 1,777,158.04 | \$ | 3,276,535.60 |
|  | 260,213.37 |  | 178,924.00 |  | 1,946,610.03 |  | 1,501,476.09 |
|  | 0.00 |  | 0.00 |  | 0.00 |  | 0.00 |
|  | 0.00 |  | 0.00 |  | 0.00 |  | 0.00 |
|  | 0.00 |  | 0.00 |  | 139,279.97 |  | 0.00 |
|  | 1,209.44 |  | 0.00 |  | 13,863.83 |  | 0.00 |
|  | 0.00 |  | 0.00 |  | 0.00 |  | (0.00) |
|  | 90,058.97 |  | 0.00 |  | 270,176.91 |  | 90,058.97 |
|  | 137,080.25 |  | (627,739.52) |  | $(49,507.42)$ |  | (1,159,257.31) |
|  | 0.00 |  | 0.00 |  | 0.00 |  | 0.00 |
|  | 66,979.99 |  | $(59,886.22)$ |  | $(190,065.20)$ |  | 859,676.47 |
|  | 2,756.92 |  | 5,155.00 |  | 2,756.92 |  | 100.00 |
|  | (992,561.74) |  | 151,947.55 |  | (1,637,992.82) |  | (1,828,728.93) |
|  | 817,599.33 |  | 1,682,487.95 |  | 728,026.50 |  | 1,732,254.79 |
|  | 3,429.99 |  | $(4,742.02)$ |  | 441.86 |  | 382,859.23 |
|  | (6,181,460.67) |  | (6,691,158.10) |  | 29,556,892.75 |  | 34,805,737.83 |
|  | (5,794,694.15) |  | (5,365,011.36) |  | 30,780,483.33 |  | 36,384,177.14 |
| \$ | (5,842,488.81) | \$ | (5,354,768.78) | \$ | 32,557,641.37 | \$ | 39,660,712.74 |

## National Credit Union Administration Operating Fund (Before Overhead Transfer) Year-To-Date Budget Report Analysis <br> July 31, 2009

|  | 2009 |  |  |  | 2008 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BUDGET | ACTUAL | DIFFERENCE | \% DIFF | BUDGET | ACTUAL | DIFFERENCE | \% DIFF |
| Employee Pay | 58,926,408 | 57,754,309 | $(1,172,099)$ | -2.0\% | 53,491,017 | 53,064,172 | $(426,845)$ | -0.8\% |
| Benefits | 16,882,419 | 15,524,106 | $(1,358,313)$ | -8.0\% | 15,214,881 | 14,166,780 | $(1,048,102)$ | -6.9\% |
| Travel | 12,210,282 | 9,562,416 | $(2,647,866)$ | -21.7\% | 9,663,042 | 8,456,998 | $(1,206,045)$ | -12.5\% |
| Rent, Communications, \& Utilities | 2,560,131 | 2,231,487 | $(328,644)$ | -12.8\% | 2,384,950 | 1,941,556 | $(443,395)$ | -18.6\% |
| Administrative | 6,582,576 | 6,372,484 | $(210,092)$ | -3.2\% | 6,484,697 | 5,876,158 | $(608,540)$ | -9.4\% |
| Contracted Services | 6,617,542 | 4,354,937 | $(2,262,605)$ | -34.2\% | 5,296,423 | 3,565,649 | $(1,730,774)$ | -32.7\% |
| TOTAL | 103,779,358 | 95,799,738 | $(7,979,620)$ | -7.7\% | 92,535,011 | 87,071,312 | $(5,463,699)$ | -5.9\% |

## Amount Over (Under) Budget

July 31, 2009


## National Credit Union Administration Operating Fund <br> Graphs and Ratios

July 31, 2009


