# **OPERATING FUND**



PRELIMINARY & UNAUDITED FINANCIAL HIGHLIGHTS
June 30, 2016

RENDELL L. JONES CHIEF FINANCIAL OFFICER

#### MANAGEMENT OVERVIEW

June 30, 2016

#### **Balance Sheet**

Cash and cash equivalents had a month-end balance of approximately \$91.0 million. Its balance decreased \$3.7 million for the month primarily reflecting operating expenses. The cash position is considered sufficient to cover current and future obligations of the Fund.

Other accounts receivable had a month-end balance of approximately \$218 thousand, which is comprised primarily of payments for pay and benefits made on behalf of the Corporate Stabilization Fund and Central Liquidity Facility. Its balance decrease approximately \$135 thousand primarily due to reimbursements from the Corporate Stabilization Fund.

Prepaid expenses and other assets had a month-end balance of approximately \$1.9 million. The balance includes primarily computer software and web-based software annual subscriptions.

Fixed assets net of accumulated depreciation had a month-end balance of approximately \$30.3 million. Its balance decreased by approximately \$187 thousand in the month. This decrease was primarily due to monthly depreciation of existing assets.

Accounts payable had a month-end balance of approximately \$2.0 million. Its balance included trade and interagency payables.

Deferred revenue had a month-end balance of approximately \$40.5 million. Its balance decreased by approximately \$6.7 million for the month. This decrease was due to the realization of deferred operating fees as revenue for the month.

#### Statements of Revenues, Expenses, and Changes in Fund Balance

Net income for the month was \$583 thousand and net income year-to-date was approximately \$5.0 million. Interest income on overnight investments has averaged 0.23% year-to-date, versus 0.01% during the same period last year.

#### Statements of Cash Flow

The cash position decreased approximately \$3.7 million since last month. In the current month approximately \$3.0 million was used by operating activities. Approximately \$403 thousand was invested in new capital assets. Approximately \$112 thousand in cash was used to repay the National Credit Union Share Insurance Fund note payable on the King Street Station Building, which has a balance of \$9.7 million on the balance sheet.

#### Budget (Year-to-Date)

Agency expenses were under the year-to-date budget by \$13.0 million or 9.0%, compared to being under the year-to-date budget by approximately \$11.7 million or 8.4% during the same period last year. Of the total variance, employee pay and benefits was under budget by \$1,795 thousand or 1.7%. Travel cost was under budget by \$2.6 million or 17.6%. Contract services cost was under budget by \$3.7 million or 26.3%. The remaining expense categories combined were under budget by \$4.9 million or 43.9%. The under budget amounts are primarily due to the use of straight line budget estimates. Actual costs will align with budgeted costs as the year progresses.

The average annualized travel spend per Full-Time Equivelant (FTE) was \$19,901 this year, which is \$38 more than last year.

#### Vacancies

The Agency had 36 vacancies as of this month—down 1 from the prior month. Of the 36 vacancies, 5 were in the central office and 31 were in the regions and the Asset Management and Assistance Center (AMAC). The 36 vacancies represent 2.9% percent of total authorized staff of 1,247.00.

# NATIONAL CREDIT UNION ADMINISTRATION OPERATING FUND BALANCE SHEETS

# As of June 30, 2016 and 2015 (Dollars in thousands)

	<b>June 2016</b>		<b>June 2015</b>	
ASSETS		_		
Cash and cash equivalents	\$	91,046	\$	82,029
Due from National Credit Union Share Insurance Fund		45		75
Employee advances		22		56
Other accounts receivable, Net		218		543
Prepaid expenses and other assets		1,865		2,323
Assets held for sale		150		-
Fixed assets - Net of accum. depreciation of \$33,040 as of June 30, 2016		30,342		32,765
Intangible assets - Net of accum. amortization of \$16,761 as of June 30, 2016		3,166		1,988
TOTAL ASSETS	\$	126,854	\$	119,779
LIABILITIES				
Accounts payable	\$	2,034	\$	2,764
Obligations under capital leases		1,147		1,894
Accrued wages and benefits		13,407		11,521
Deferred revenue <sup>1</sup>		40,467		39,383
Accrued annual leave		17,243		15,469
Accrued employee travel		-		-
Note payable to National Credit Union Share Insurance Fund		9,722		11,063
TOTAL LIABILITIES		84,020		82,094
FUND BALANCE		42,834		37,685
TOTAL LIABILITIES AND FUND BALANCE	\$	126,854	\$	119,779

<sup>&</sup>lt;sup>1</sup>The Operating Fund recognizes operating fee revenue ratably over the calendar year. The deferred revenue is the remaining amount to be recognized over the remainder of the calendar year.

### STATEMENTS OF REVENUES, EXPENSES, AND CHANGES IN FUND BALANCE For the Periods Ended June 30, 2016 and June 30, 2015 (Dollars in thousands)

	June 2016		Year-to-Date June 2016		Year-to-Date June 2015	
REVENUES						
Operating fees	\$	6,745	\$	40,467	\$	39,447
Interest		18		75		4
Other		83		494		587
Total Revenues		6,846		41,036		40,038
EXPENSES, NET <sup>1</sup>						
Employee wages and benefits, net		4,672		27,778		27,492
Travel		673		3,246		3,442
Rent, communications, and utilities		124		597		450
Contracted services		510		2,797		2,635
Depreciation and amortization		111		657		816
Administrative		173		922		946
Total Expenses		6,263		35,997		35,781
EXCESS OF REVENUES OVER / (UNDER) EXPENSES		583		5,039		4,257
FUND BALANCE—Beginning of period		42,251		37,795		33,428
FUND BALANCE—End of period	\$	42,834	\$	42,834	\$	37,685

<sup>&</sup>lt;sup>1</sup>Operating Fund expenses are the total NCUA operating expenses minus the Share Insurance Fund allocation as determined by the overhead transfer rate set by the NCUA Board of 73.1% and 71.8% for 2016 and 2015, respectively.

### STATEMENTS OF CASH FLOWS

# For the Periods Ended June 30, 2016 and June 30, 2015 (Dollars in thousands)

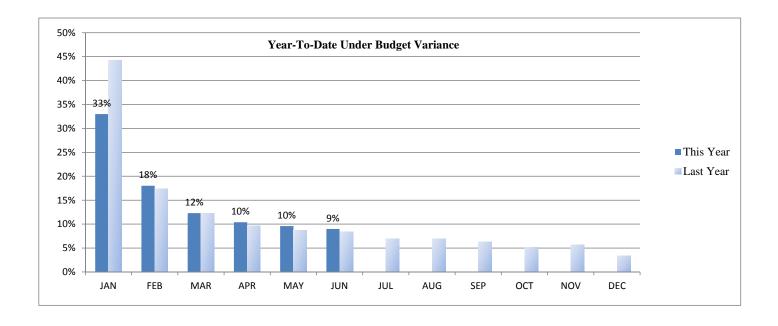
	June 2016			Year-to-Date June 2016		Year-to-Date June 2015	
CASH FLOWS FROM OPERATING ACTIVITIES:							
Excess of revenues over expenses	\$ 58	83	\$	5,039	\$	4,257	
Adjustments to reconcile excess of revenues over expenses to net							
cash provided by operating activities:							
Depreciation and amortization	4	12		2,442		2,887	
Provision for loss on disposal of employee residences held for sale		3		16		47	
(Gain) loss on fixed asset retirements	-			-		11	
(Increase) decrease in assets:							
Due from National Credit Union Share Insurance Fund	(	10)		3,899		3,434	
Employee advances		(4)		16		6	
Other accounts receivable	13	35		114		(221)	
Prepaid expenses and other assets	4.	36		(133)		(178)	
(Decrease) increase in liabilities:	-			` ′		` ′	
Accounts payable	55	53		(3,610)		(3,834)	
Accrued wages and benefits	1,62	22		6,231		(1,352)	
Deferred revenue	(6,74			40,467		39,383	
Accrued annual leave	-			-		-	
Accrued employee travel	_			(646)		(491)	
Net cash (used) or provided by operating activities	(3,0	14)		53,835		43,949	
CASH FLOWS FROM INVESTING ACTIVITIES:							
Purchases of fixed and intangible assets	(40	03)		(2,490)		(2,436)	
Proceeds from insurance on fixed assets	_	,		-		-	
Purchases of employee residences held for sale	-			-		-	
Proceeds from sale of employee residences held for sale	-			211		596	
Net cash used by investing activities	(40	03)		(2,279)		(1,840)	
CASH FLOWS FROM FINANCING ACTIVITIES:							
Repayments of note payable to National Credit Union Share Insurance Fund	(1)	12)		(670)		(670)	
Principal payments under capital lease obligations	(18	84)		(368)		(350)	
Net cash used by financing activities		96)		(1,038)		(1,020)	
NET (DECREASE) OR INCREASE IN CASH AND CASH EQUIVALENTS	(3,7)	<u>13</u> )		50,518		41,089	
CASH AND CASH EQUIVALENTS—Beginning of period	94,75	<u>59</u>		40,528		40,940	
CASH AND CASH EQUIVALENTS—End of period	\$ 91,04	<u>46</u>	\$	91,046	\$	82,029	
SUPPLEMENTAL DISCLOSURE OF NONCASH ACTIVITIES							
Acquisition of equipment under capital lease	\$ -		\$	-	\$	2,030	
Cash Payments for Interest		14	\$	93	\$	105	
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#### YEAR-TO-DATE BUDGET REPORT ANALYSIS (BEFORE OVERHEAD TRANSFER RATE)

As of June 30, 2016 and June 30, 2015

(Dollars in thousands)

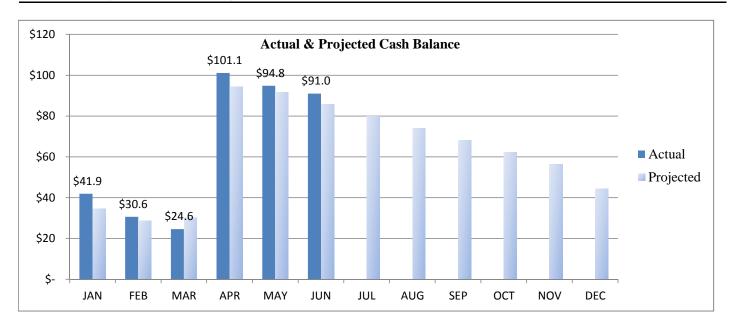
	Year-To-Date 2016				Year-To-Date 2015				
	BUDGET 1	ACTUAL	DIFF	%	BUDGET 1	ACTUAL	DIFF	%	
Employee Pay & Benefits	105,060	103,265	(1,795)	-1.7%	99,787	97,490	(2,297)	-2.3%	
Travel	14,647	12,067	(2,580)	-17.6%	14,644	12,206	(2,438)	-16.7%	
Rent, Comm., & Utilities	3,383	2,218	(1,165)	-34.4%	2,886	1,597	(1,289)	-44.6%	
Administrative	7,851	4,084	(3,767)	-48.0%	8,167	6,251	(1,917)	-23.5%	
Contracted Services	14,113	10,398	(3,715)	-26.3%	13,094	9,343	(3,750)	-28.6%	
TOTAL	145,054	132,032	(13,022)	-9.0%	138,578	126,887	(11,691)	-8.4%	

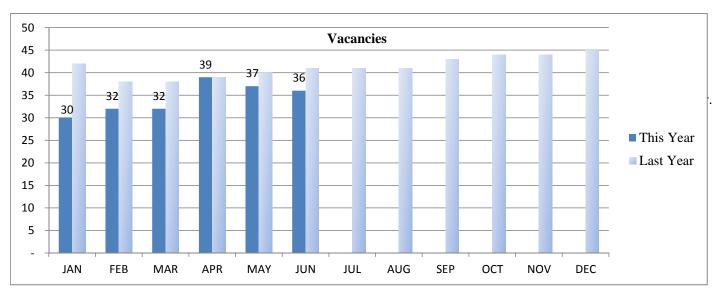


<sup>&</sup>lt;sup>1</sup>Budget amounts reflect the Board-approved base budget plus mid-session adjustments.

### **GRAPHS AND RATIOS**

### As of June 30, 2016 and June 30, 2015





	6/30/2016	6/30/2015
Fund Balance / Total assets	33.77%	31.46%
YTD interest income to average investments (annualized)	0.23%	0.01%
Annualized travel spend per employee	\$19,901	\$19,863
Net year to date cash inflow (outflow) in millions of dollars	\$51	\$41
Cash and overnight investments / Total assets	71.77%	68.48%
Overhead transfer rate	73.10%	71.80%