## **OPERATING FUND**



PRELIMINARY & UNAUDITED FINANCIAL HIGHLIGHTS
January 31, 2017

RENDELL L. JONES CHIEF FINANCIAL OFFICER

#### MANAGEMENT OVERVIEW

**January 31, 2017** 

#### **Balance Sheet**

Cash and cash equivalents had a month-end balance of approximately \$47.7 million. Its balance decreased \$1.7 million for the month primarily reflecting operating expenses. The cash position is considered to be sufficient to cover current and future obligations of the Fund.

Other accounts receivable had a month-end balance of approximately \$9.0 million. Its balance increased by \$8.6 million. The increase for the month was primarily due to the monthly accrual of 2017 credit union operating fees due April 17, 2017.

Prepaid expenses and other assets had a month-end balance of approximately \$2.0 million. Its balance increased by \$172 thousand. The increase for the month was primarily due to computer software and web-based software annual subscriptions.

Accounts payable had a month-end balance of approximately \$6.9 million. Its balance includes trade and inter-agency payables.

Accrued wages and benefits had a month-end balance of approximately \$9.7 million. Its balance decreased by approximately \$561 thousand. This decrease was primarily due to the monthly payroll accrual timing differences.

### Statements of Revenues, Expenses, and Changes in Fund Balance

Net income for the month was \$2.6 million. Interest income on overnight investments has averaged 0.57% year-to-date, versus 0.23% during the same period last year.

#### **Statements of Cash Flow**

The cash position decreased approximately \$1.7 million since last month. In the current month approximately \$1.6 million was used by operating activities. Approximately \$111 thousand in cash was used to repay the National Credit Union Share Insurance Fund note payable on the King Street Station Building, which has a balance of \$8.9 million on the balance sheet.

#### **Other Information**

The average annualized travel spend per Full-Time Equivelant (FTE) was \$2,341 this year, which is \$1,781 less than last year.

The Agency had 40 vacancies as of this month -- up 1 from the prior month. Of the 40 vacancies, 5 were in the central office and 35 were in the regions and AMAC. The 40 vacancies represent 3.3% percent of total authorized staff of 1,230.

### NATIONAL CREDIT UNION ADMINISTRATION **OPERATING FUND BALANCE SHEETS** As of January 31, 2017 and 2016 (Dollars in thousands)

		January 2017		January 2016	
ASSETS					
Cash and cash equivalents	\$	47,676	\$	41,867	
Due from National Credit Union Share Insurance Fund		27		1	
Employee advances		1		37	
Other accounts receivable, Net		9,015		7,013 1,834	
Prepaid expenses and other assets		2,016			
Assets held for sale		-		377	
Fixed assets - Net of accum. depreciation of \$35,283 as of January 31, 2017		29,042		30,663	
Intangible assets - Net of accum. amortization of \$17,295 as of January 31, 2017		4,779		2,271	
TOTAL ASSETS	\$	92,556	\$	84,063	
LIABILITIES					
Accounts payable	\$	6,907	\$	6,939	
Obligations under capital leases		057		1 5 1 5	

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Due from National Credit Union Share Insurance Fund		27		1
Employee advances		1		37
Other accounts receivable, Net		9,015		7,013
Prepaid expenses and other assets		2,016		1,834
Assets held for sale		-		377
Fixed assets - Net of accum. depreciation of \$35,283 as of January 31, 2017		29,042		30,663
Intangible assets - Net of accum. amortization of \$17,295 as of January 31, 2017		4,779		2,271
TOTAL ASSETS	\$	92,556	\$	84,063
LIABILITIES				
Accounts payable	\$	6,907	\$	6,939
Obligations under capital leases		957		1,515
Accrued wages and benefits		9,709		7,803
Accrued annual leave		18,169		17,243
Note payable to National Credit Union Share Insurance Fund	-	8,940		10,281
TOTAL LIABILITIES		44,682		43,781
FUND BALANCE		47,874		40,282
TOTAL LIABILITIES AND FUND BALANCE	<u> </u>	92,556	\$	84,063
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### STATEMENTS OF REVENUES, EXPENSES, AND CHANGES IN FUND BALANCE For the Periods Ended January 31, 2017 and January 31, 2016 (Dollars in thousands)

	January 2017		Year-to-Date January 2017		Year-to-Date January 2016	
REVENUES						
Operating fees	\$	8,751	\$	8,751	\$	6,721
Interest		23		23		8
Other		27		27		67
Total Revenues		8,801		8,801		6,796
EXPENSES, NET <sup>1</sup>						
Employee wages and benefits, net		5,923		5,923		4,297
Travel		75		75		112
Rent, communications, and utilities		4		4		(46)
Contracted services		48		48		(220)
Depreciation and amortization		128		128		117
Administrative		3		3		49
Total Expenses		6,181		6,181		4,309
EXCESS OF REVENUES OVER / (UNDER) EXPENSES		2,620		2,620		2,487
FUND BALANCE—Beginning of period		45,254		45,254		37,795
FUND BALANCE—End of period	\$	47,874	\$	47,874	\$	40,282

<sup>&</sup>lt;sup>1</sup>Operating Fund expenses are the total NCUA operating expenses minus the Share Insurance Fund allocation as determined by the overhead transfer rate of 67.7% and 73.1% for 2017 and 2016, respectively.

### STATEMENTS OF CASH FLOWS

# For the Periods Ended January 31, 2017 and January 31, 2016 (Dollars in thousands)

	January 2017		Year-to-Date January 2017		Year-to-Date January 2016	
CASH FLOWS FROM OPERATING ACTIVITIES:						
Excess of revenues over expenses	\$	2,620	\$	2,620	\$	2,487
Adjustments to reconcile excess of revenues over expenses to net		,		,		,
cash provided by operating activities:						
Depreciation and amortization		396		396		405
Provision for loss on disposal of employee residences held for sale		-		-		-
(Gain) loss on fixed asset retirements		-		-		-
(Increase) decrease in assets:						
Due from National Credit Union Share Insurance Fund		4,032		4,032		3,943
Employee advances		4		4		1
Other accounts receivable		(8,578)		(8,578)		(6,681)
Prepaid expenses and other assets		(172)		(172)		(102)
(Decrease) increase in liabilities:		, ,		, ,		, , ,
Accounts payable		1,298		1,298		1,295
Accrued wages and benefits		(561)		(561)		627
Deferred revenue		-		_		_
Accrued annual leave		-		_		_
Accrued employee travel		(601)		(601)		(646)
Net cash (used) or provided by operating activities		(1,562)		(1,562)		1,329
CASH FLOWS FROM INVESTING ACTIVITIES:		<u> </u>				<del>,</del>
Purchases of fixed and intangible assets		_		_		121
Purchases of employee residences held for sale		_		_		121
Proceeds from sale of employee residences held for sale		_		_		_
* *						121
Net cash (used) or provided by investing activities		<u> </u>		<del>-</del>		121
CASH FLOWS FROM FINANCING ACTIVITIES:						
Repayments of note payable to National Credit Union Share Insurance Fund		(111)		(111)		(111)
Principal payments under capital lease obligations		-		_		_
Net cash used by financing activities		(111)		(111)		(111)
NET (DECREASE) OR INCREASE IN CASH AND CASH EQUIVALENTS		(1,673)		(1,673)		1,339
CASH AND CASH EQUIVALENTS—Beginning of period		49,349		49,349		40,528
CASH AND CASH EQUIVALENTS—End of period	\$	47,676	\$	47,676	\$	41,867
SUPPLEMENTAL DISCLOSURE OF NONCASH ACTIVITIES						
Acquisition of equipment under capital lease	\$	-	\$	_	\$	_
Cash Payments for Interest	\$	14	\$	14	\$	17
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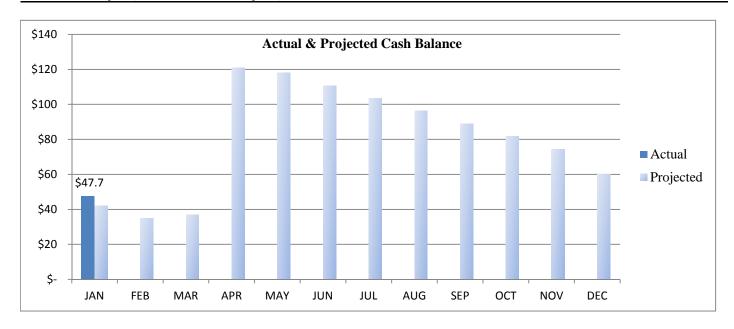
## YEAR-TO-DATE BUDGET TO ACTUAL EXPENSE (BEFORE OVERHEAD TRANSFER RATE) As of January 31, 2017 and January 31, 2016

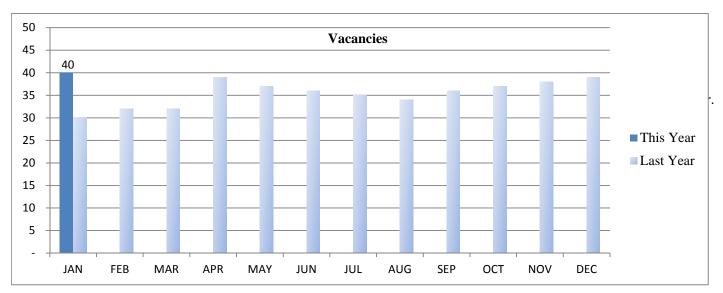
(Dollars in thousands)

	Year-To-Date 2017				Year-To-Date 2016				
	BUDGET 1	ACTUAL	DIFF	%	BUDGET 1	ACTUAL	DIFF	%	
Employee Pay & Benefits	18,298	18,339	41	0.2%	16,971	15,997	(974)	-5.7%	
Travel	2,372	232	(2,140)	-90.2%	2,441	418	(2,023)	-82.9%	
Rent, Comm., & Utilities	560	13	(547)	-97.6%	564	(172)	(736)	-130.5%	
Administrative	1,118	400	(718)	-64.2%	1,308	576	(732)	-56.0%	
Contracted Services	2,776	149	(2,627)	-94.6%	2,352	(992)	(3,344)	-142.2%	
TOTAL	25,124	19,133	(5,991)	-23.8%	23,636	15,827	(7,809)	-33.0%	

<sup>&</sup>lt;sup>1</sup>Budget amounts reflect the Board-approved budget.

GRAPHS AND RATIOS As of January 31, 2017 and January 31, 2016





	1/31/2017	1/31/2016
Fund Balance / Total assets	51.72%	47.92%
YTD interest income to average investments (annualized)	0.57%	0.23%
Annualized travel spend per employee	\$2,341	\$4,122
Net year to date cash inflow (outflow) in millions of dollars	(\$2)	\$1
Cash and overnight investments / Total assets	51.51%	49.80%
Overhead transfer rate	67.70%	73.10%