# **OPERATING FUND**



PRELIMINARY & UNAUDITED FINANCIAL HIGHLIGHTS September 30, 2018

**RENDELL L. JONES CHIEF FINANCIAL OFFICER** 

# NATIONAL CREDIT UNION ADMINISTRATION OPERATING FUND

# MANAGEMENT OVERVIEW SEPTEMBER 30, 2018

#### **Balance Sheet**

Cash and cash equivalents had a month-end balance of approximately \$121.6 million. Its balance decreased by \$5.8 million for the month primarily reflecting cash disbursements for operating expenses. The cash position is considered sufficient to cover current and future obligations of the Fund through April 2019.

Due from National Credit Union Share Insurance Fund represents the receivable for monies advanced by the Operating Fund for Share Insurance Fund expenses. The balance increased by \$2 million for the month.

Other accounts receivable, net had a month-end balance of approximately \$232 thousand. Its balance increased by approximately \$23 thousand from prior month primarily due to the receivables from the Central Liquidity Facility for administrative expenses paid by the Operating Fund and payroll receivable.

Accounts payable are trade, relocation and inter-agency payables. The balance increased by \$5.7 million for the month primarily due to trade payables.

Accrued wages and benefits are earned by NCUA staff, but unpaid at month-end.

Accrued annual leave is leave earned by NCUA staff, but not used.

Note payable to National Credit Union Share Insurance Fund is the 1992 construction loan for the NCUA King Street Station building.

#### Statements of Revenues, Expenses, and Changes in Fund Balance

Revenues in excess of expenses totaled \$134 thousand for the month. Operating fees reflects one-twelfth of the 2018 Operating Fees. Expenses, net are after the Overhead Transfer Rate adjustment that allocates 61.5 percent of expenses to the Share Insurance Fund. Operating Fund expenses are higher in 2018 because the Overhead Transfer Rate dropped to 61.5 percent from 67.7 percent for the prior year.

#### **Statements of Cash Flow**

The cash position decreased \$5.8 million from prior month. In the current month, \$2.9 million was used by operating activities. Investments in new capital assets were \$2.7 million. Principal payments on the National Credit Union Share Insurance Fund note payable on the King Street Station Building and on capital lease obligations totaled \$130 thousand.

#### **Other Information**

The Agency had 78 vacancies as of month-end. Of the 80 vacancies, 20 were in the central office and 58 were in the regions and AMAC. The 78 vacancies represent 6.6 percent of total authorized staff of 1,188.

#### NATIONAL CREDIT UNION SHARE ADMINISTRATION

## **OPERATING FUND**

#### BALANCE SHEETS As of September 30, 2018 and 2017 (Dollars in thousands)

	September 2018		September 2017	
ASSETS				
Cash and cash equivalents	\$	121,579	\$	92,905
Due from National Credit Union Share Insurance Fund		2,765		1,001
Employee advances		113		2
Other accounts receivable, Net		232		276
Prepaid expenses and other assets		2,554		2,609
Assets held for sale		216		-
Fixed assets - Net of accum. depreciation of \$40,161 as of September 30, 2018		26,667		27,713
Intangible assets - Net of accum. amortization of \$20,460 as of September 30, 2018		8,132		6,005
TOTAL ASSETS	\$	162,258	\$	130,511
LIABILITIES				
Accounts payable and accrued other liabilities	\$	9,313	\$	3,361
Obligations under capital leases		1,638		410
Accrued wages and benefits		11,610		11,607
Deferred revenue <sup>1</sup>		32,541		26,614
Accrued annual leave		19,928		19,096
Accrued employee travel		1,696		1,681
Note payable to National Credit Union Share Insurance Fund		6,705		8,046
TOTAL LIABILITIES		83,431		70,815
FUND BALANCE		78,827		59,696
TOTAL LIABILITIES AND FUND BALANCE	\$	162,258	\$	130,511

<sup>1</sup>The Operating Fund recognizes operating fee revenue ratably over the calendar year. The deferred revenue is the remaining amount to be recognized over the remainder of the calendar year.

#### NATIONAL CREDIT UNION SHARE ADMINISTRATION OPERATING FUND

# STATEMENTS OF REVENUES, EXPENSES, AND CHANGES IN FUND BALANCE

#### For the periods ended September 30, 2018 and 2017

(Dollars in thousands)

	Septe	ember 2018	Year-to-Date September 2018			
REVENUES						
Operating fees	\$	10,846	\$	97,622	\$	79,841
Interest		213		1,509		548
Other		124		951		792
Total Revenues		11,183		100,082		81,181
EXPENSES, NET <sup>1</sup>						
Employee wages and benefits		6,347		60,544		50,510
Travel		1,444		7,406		5,819
Rent, communications, and utilities		390		1,776		1,344
Contracted services		2,251		10,676		6,239
Depreciation and amortization		213		1,588		1,154
Administrative		404		2,611		1,673
Total Expenses, Net		11,049		84,601		66,739
EXCESS OF REVENUES OVER / (UNDER) EXPENSES		134		15,481		14,442
FUND BALANCE—Beginning of period		78,693		63,346		45,254
FUND BALANCE—End of period	\$	78,827	\$	78,827	\$	59,696

<sup>1</sup>Operating Fund expenses are the total NCUA operating expenses minus the Share Insurance Fund allocation as determined by the overhead transfer rate of 61.5% and 67.7% for 2018 and 2017, respectively.

The balances in the statement above are preliminary and unaudited.

#### NATIONAL CREDIT UNION SHARE ADMINISTRATION OPERATING FUND

# STATEMENTS OF CASH FLOWS

#### For the periods ended September 30, 2018 and 2017

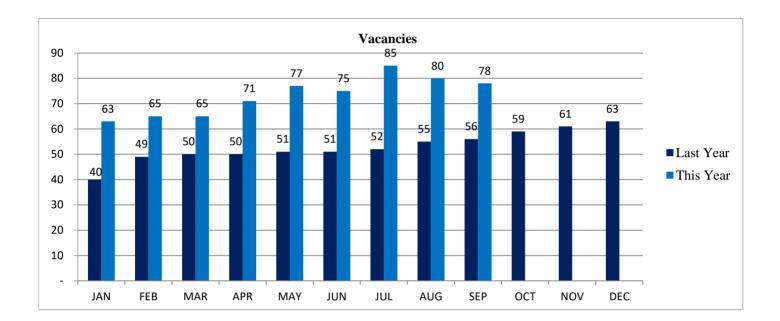
(Dollars in thousands)

	September 2018	Year-to-Date September 2018	Year-to-Date September 2017
CASH FLOWS FROM OPERATING ACTIVITIES			
Excess of revenues over expenses	\$ 134	\$ 15,481	\$ 14,442
Adjustments to reconcile excess of revenues over expenses to net			
cash provided by operating activities:			
Depreciation and amortization	520	4,125	3,572
(Increase) decrease in assets:			
Due from National Credit Union Share Insurance Fund	(2,024)	2,388	3,058
Employee advances	(98)	(102)	3
Other accounts receivable, net	(23)	112	161
Prepaid expenses and other assets	1,056	(168)	(765)
(Decrease) increase in liabilities:			
Accounts payable	5,668	1,802	(2,248)
Accrued wages and benefits	650	(670)	1,337
Deferred revenue	(10,846)	32,541	26,614
Accrued annual leave	338	1,536	927
Accrued employee travel	1,696	1,089	1,080
Net Cash Used by Operating Activities	(2,929)	58,134	48,181
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of fixed and intangible assets	(2,773)	(5,045)	(3,065)
Proceeds from sale of employee residences held for sale	27	(216)	
Net Cash Used in Investing Activities	(2,746)	(5,261)	(3,065)
CASH FLOWS FROM FINANCING ACTIVITIES			
Repayments of note payable to National Credit Union Share Insurance Fund	(111)	(1,005)	(1,005)
Principal payments under capital lease obligations	(19)	(53)	(555)
Net Cash Used in Financing Activities	(130)	(1,058)	(1,560)
NET DECREASE IN CASH AND CASH EQUIVALENTS	(5,805)	51,815	43,556
CASH AND CASH EQUIVALENTS—Beginning of period	127,384	69,764	49,349
CASH AND CASH EQUIVALENTS—End of period	<u>\$ 121,579</u>	<u>\$ 121,579</u>	\$ 92,905
SUPPLEMENTAL DISCLOSURE OF NONCASH ACTIVITIES Acquisition of equipment under capital lease	<u>\$ 1,480</u>	<u>\$ 1,480</u>	<u>\$ -</u>
CASH PAYMENTS FOR INTEREST	\$ 10	\$ 92	<u>\$ 98</u>

The balances in the statement above are preliminary and unaudited.

### NATIONAL CREDIT UNION ADMINISTRATION OPERATING FUND

### GRAPHS AND RATIOS September 30, 2018



	Sep 2018	£	Sep 2017
Fund Balance / Total assets	48.589	6	45.74%
YTD interest income to average investments (annualized)	2.249	6	1.03%
Annualized travel spend per employee	\$ 23,107	\$	20,521
Net year to date cash inflow (outflow) in millions of dollars	\$51.8	, )	\$44.0
Cash and overnight investments / Total assets	74.939	6	71.19%
Overhead transfer rate	61.509	6	67.70%

The balances in the supplement above are preliminary and unaudited.