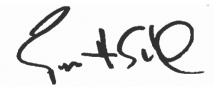
OPERATING FUND



PRELIMINARY & UNAUDITED FINANCIAL HIGHLIGHTS
November 30, 2020



EUGENE H. SCHIED CHIEF FINANCIAL OFFICER

MANAGEMENT OVERVIEW NOVEMBER 30, 2020

Balance Sheets

Cash and cash equivalents had a month-end balance of approximately \$126.9 million. The balance decreased by \$6.5 million for the month primarily reflecting cash disbursements for operating expenses and capital expenditures. The cash position is considered sufficient to cover current and future budgetary obligations of the Fund through April 2021.

Due from National Credit Union Share Insurance Fund represents the receivable for expenses paid by the Operating Fund. The balance decreased by \$76 thousand for the month.

Other accounts receivable, net had a month-end balance of approximately \$206 thousand. Its balance increased by approximately \$63 thousand from prior month primarily due to the receivable from the Central Liquidity Facility for payroll and administrative expenses.

Accounts payable are trade, relocation and inter-agency payables. The balance increased by \$1.8 million for the month primarily due to vendor/trade and overhead transfer payables.

Accrued wages and benefits are earned by NCUA staff, but remain unpaid at month-end.

Accrued annual leave is leave earned by NCUA staff, but not yet used.

Note payable to National Credit Union Share Insurance Fund is the 1992 construction loan for the NCUA King Street Station building.

Statements of Revenues, Expenses, and Changes in Fund Balance

Revenues in excess of expenses totaled \$3.8 million for the month. Operating fees reflects one-twelfth of the 2020 Operating Fees. Expenses, net are after the Overhead Transfer Rate adjustment that allocates 61.3 percent of expenses to the Share Insurance Fund.

Statements of Cash Flows

The cash position decreased \$6.5 million from prior month. In the current month, \$5.6 million was used in operating activities and \$833 thousand was used in investing activities. Principal payments on the National Credit Union Share Insurance Fund note payable on the King Street Station Building \$112 thousand.

Other Information

The Agency had 54 vacancies as of month-end. The 54 vacancies represent 4.5 percent of total authorized staff of 1,186. Annualized travel spend per employee is \$4.6 thousand.

BALANCE SHEETS

As of November 30, 2020 and 2019 (Dollars in thousands)

	November 2020		November 2019	
ASSETS				
Cash and cash equivalents	\$	126,857	\$	104,292
Due from National Credit Union Share Insurance Fund		93		433
Employee advances		16		7
Other accounts receivable, Net		206		1,275
Prepaid expenses and other assets		5,856		5,443
Assets held for sale		-		427
Fixed assets - Net of accumulated depreciation of \$38,410 and \$41,124 as of				
November 30, 2020 and November 30, 2019, respectively		28,508		31,163
Intangible assets - Net of accumulated amortization of \$22,739 and \$20,174 as				
of November 30, 2020 and November 30, 2019, respectively		33,492		17,894
TOTAL ASSETS	\$	195,028	\$	160,934
LIABILITIES AND FUND BALANCE LIABILITIES				
Accounts payable and accrued other liabilities	\$	8,782	\$	6,370
Obligations under capital leases	Ψ	108	Ψ	1,189
Accrued wages and benefits		12,312		11,176
Deferred revenue ¹		12,132		11,478
Accrued annual leave		21,097		20,887
Note payable to National Credit Union Share Insurance Fund		3,799		5,140
TOTAL LIABILITIES				
TOTAL LIABILITIES		58,230		56,240
FUND BALANCE		136,798		104,694
TOTAL LIABILITIES AND FUND BALANCE	\$	195,028	\$	160,934

¹The Operating Fund recognizes operating fee revenue ratably over the calendar year. The deferred revenue is the remaining amount to be recognized over the remainder of the calendar year.

STATEMENTS OF REVENUES, EXPENSES, AND CHANGES IN FUND BALANCE

For the periods ended November 30, 2020 and 2019 (Dollars in thousands)

	Nove	ember 2020	Year-to-Date November 2020		Year-to-Date November 2019	
REVENUES						
Operating fees	\$	12,132	\$	133,457	\$	126,254
Interest		9		346		2,356
Other		29		481		951
Total Revenues		12,170		134,284		129,561
EXPENSES, NET ¹						
Employee wages and benefits		6,885		80,854		77,796
Travel		9		1,852		8,238
Rent, communications, and utilities		158		1,908		2,593
Contracted services		1,109		14,510		15,154
Depreciation and amortization		207		2,467		2,322
Administrative		24		1,846		2,828
Total Expenses, Net		8,392		103,437		108,931
EXCESS OF REVENUES OVER / (UNDER) EXPENSES		3,778		30,847		20,630
FUND BALANCE—Beginning of period		133,020		105,951		84,064
FUND BALANCE—End of period	\$	136,798	\$	136,798	\$	104,694

¹ Operating Fund expenses are the total NCUA operating expenses minus the Share Insurance Fund allocation as determined by the overhead transfer rate of 61.3% and 60.5% for 2020 and 2019, respectively.

STATEMENTS OF CASH FLOWS

For the periods ended November 30, 2020 and 2019 (Dollars in thousands)

	November 2020	Year-to-Date November 2020	Year-to-Date November 2019	
CASH FLOWS FROM OPERATING ACTIVITIES				
Excess of revenues over (under) expenses	\$ 3,778	\$ 30,847	\$ 20,630	
Adjustments to reconcile excess of revenues over (under) expenses to net	,	,	,	
cash provided by operating activities:				
Depreciation and amortization	534	6,374	5,198	
(Gain) Provision for loss on disposal of assets held for sale	-	(11)	92	
(Increase) decrease in assets:		, ,		
Due from National Credit Union Share Insurance Fund	76	2,216	3,590	
Employee advances	-	(9)	336	
Other accounts receivable, net	(63)	155	(845)	
Prepaid expenses and other assets	(359)	(1,842)	(2,765)	
(Decrease) increase in liabilities:	, ,	,	· · · · · ·	
Accounts payable	1,819	(520)	(3,904)	
Accrued wages and benefits	768	(2,159)	(3,601)	
Deferred revenue	(12,133)	12,132	11,478	
Accrued annual leave	-	2,152	2,108	
Accrued employee travel	-	(708)	(619)	
Net Cash Used in Operating Activities	(5,580)	48,627	31,698	
CASH FLOWS FROM INVESTING ACTIVITIES				
Purchases of fixed and intangible assets	(833)	(14,299)	(17,221)	
Purchases of assets held for sale	-	-	(919)	
Proceeds from sale of assets held for sale	-	434	400	
Net Cash Used in Investing Activities	(833)	(13,865)	(17,740)	
CASH FLOWS FROM FINANCING ACTIVITIES				
Repayments of note payable to National Credit Union Share Insurance Fund	(112)	(1,229)	(1,229)	
Principal payments under capital lease obligations	·	(1,168)	(559)	
Net Cash Used in Financing Activities	(112)	(2,397)	(1,788)	
NET INCREASE /(DECREASE) IN CASH AND CASH EQUIVALENTS	(6,525)	32,365	12,170	
CASH AND CASH EQUIVALENTS—Beginning of period	133,382	94,492	92,122	
CASH AND CASH EQUIVALENTS—End of period	\$ 126,857	\$ 126,857	\$ 104,292	
SUPPLEMENTAL DISCLOSURE OF NONCASH ACTIVITIES				
Acquisition of equipment under capital lease	\$ -	\$ 83	\$ 35	
CASH PAYMENTS FOR INTEREST	\$ 5	\$ 67	\$ 104	